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2. Covert Action. From JFK to present there has been great emphasis on the "battle for men's minds." CIA has a big chunk of this action through its CA programs. We will spend about [] this year exclusive of paramilitary. The [] buys us lots of operations such as [] but doesn't come close to supporting the []

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25X1C

[] Looking ahead brings several important questions into focus: Can we afford to underwrite the whole range of activities necessary to ensure the "democratic way of life" in an area or a continent? Acknowledging the problems that CA programs bring with them in terms of security, expense and morality, are they worth the effort? Can we achieve our ends through half-measures -- e.g. is a marginal effort in a country worth continuing because of limited but unpredictable returns? How are intelligence and CA priorities to be reconciled in a given country or area -- who gets first priority for cover, people, money, etc.?

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3. Research and Production. [] made a study in 1964 concerning the flow of information in CIA. One of his findings was that during the flare-up in [] there were about 30 elements in CIA accumulating current information on that country. According to [] had the most complete and up to date file on the basis that overflights might be required. This weak illustration is only to make the point that there should be some look at the organization of positive intelligence research in this Agency. At present I doubt if the DD/I can come anywhere close to telling you how many people he has working on any particular country or geographic area. Discounting the administrative complications which result from a proliferation of geographic research efforts, one is still impressed with the complications of obtaining an intelligence opinion on any particular country (You have heard my speech on the increasing "oneness" of current intelligence, estimating and research.). The continuation of the present functional organization approach, which is based in the end upon geography, also has profound impact on the composition, concept and services of library and reference facilities. In short, I believe that a long, hard look must be taken at the organization of intelligence research and production in CIA and at the nature of intelligence which is likely to be required over the long term, quite apart from our current preoccupation with what we consider basic, current, and estimating. (I do not believe that DD/I and DD/P functions should be merged into geographic area organizations. Arrangements could be made for necessary support to DD/P operations without insisting upon a consolidation of production and operational missions.)

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4. Library and Information Processing. The long explanations of what computers can do are impressive and there is no reason to doubt the capabilities of modern machinery to assist in a variety of research and analytical functions.

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However, it does seem that machine systems are being developed in support of intelligence production functions without regard to the actual and demonstrated needs of analysts. [] for example, is designed to index, codify, memorize and file significant aspects of virtually all information reports going to the DD/I - (China is being used as a prototype area for experimentation). It is possible that such systems are working from the assumption that it is necessary to file everything in order to be sure that an analyst at some time in the future can put his hands on any particular document he may need in order to produce a paragraph of intelligence. While such an assumption may be valid in certain areas of intelligence production, such as in particular economic areas where it may be necessary to maintain up to date "counts" of items and actions, it is questionable in several other areas. For example, does a political analyst really go to such a reference system in order to prepare a current intelligence item or a portion of an estimate concerning China's foreign policy intentions re Indonesia? I suspect that he depends upon the material squirreled away in his own safe and upon his good judgment and things he has written in the past. The best thinking of experienced intelligence production people should be brought to bear on this matter, rather than depending upon the well-intentioned plans of people who are wrapped up in machine processing.

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O/BPAM/PAS/[] clk 2 July 1965

Distribution:

- 0 - Addressee
- 1 - NJB
- (1) - BPAM Subject
- 1 - PAS Chrono

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CONFIDENTIAL

Long-Range Plan
Pricing Policy

To provide a uniform basis for computing costs for the first five years of the Long-Range Plan, The pricing policy is as follows:

1. Prices for goods and services will remain generally at their present levels.
2. The present government salary scales will continue.

This policy conforms to that issued by the Bureau of the Budget and the Agency for use in preparing five-year budget projections.

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S-E-C-R-E-T

PROGRAM GOALS:

CATEGORY:

Sub-Category

Goals

Sponsor

S-E-C-R-E-T

PROGRAM/RESOURCES FORECAST:

CATEGORY:

<u>Sub-Category</u>	<u>Program</u>	<u>Total</u> <u>Money</u>	<u>Personnel</u>	<u>Hardware</u>	<u>Requirements</u> <u>Capital</u> <u>Investment</u>	<u>R&D</u>	<u>Sponsor</u>
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S-E-C-R-E-T

18 August 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Revised Schedule of Meetings

Meetings scheduled for Thursday morning, 19 August, will be held in the DD/S&T Conference Room. All other meetings will take place in []

<u>DATE AND TIME</u>	<u>SUBJECT</u>
Wednesday, 18 August, 1000 to 1100	Communications []
1100 to 1200	Medical (Dr. Tietjen)
1300 to 1500	Early Warning (Mr. Hitchcock)
Thursday, 19 August, 1000 to 1100	Security ([])
1100 to 1200	Intelligence Coordination []
1300 to 1500	DD/I []

[]
Executive Secretary

S-E-C-R-E-T

S-E-C-R-E-T

13 August 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Schedule of Meetings

Meetings of the Planning Group for the early part of next week will be held in [] as follows:

DATE

Monday, 16 August	a.m.	Emergency War Planning (Mr. Kirkpatrick)
	p.m.	Top Management (Mr. Kirkpatrick)
Tuesday, 17 August	a.m.	The Future and Image of CIA (Mr. Kirkpatrick)
	p.m.	DD/P Rewrite of "Overview Paper" []

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Executive Secretary

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10 August 1969

MEMORANDUM FOR: Planning Group

SUBJECT : Revised Schedule of Meetings

A revised schedule of meetings for the remainder of this week is set forth below:

<u>DATE</u>		<u>SUBJECT</u>	
Tuesday, 10 August	a.m.	ADP [REDACTED]	25X1A
	p.m.	Overflight Reconnaissance [REDACTED]	
Wednesday, 11 August	a.m.	R&D [REDACTED]	25X1A
	p.m.	Integrated Systems Analysis [REDACTED]	25X1A 25X1A
Thursday, 12 August	a.m.	Early Warning [REDACTED]	25X1A
	p.m.	Twenty-four-hour Current Intelligence [REDACTED]	25X1A
Friday, 13 August	a.m.	Personnel and Training [REDACTED]	25X1A

[REDACTED]
Executive Secretary

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S-E-C-R-E-T

5 August 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Schedule of Meetings

1. Meetings of the Planning Group will be held in Room [] from 1000 to 1200 and from 1300 to 1500 on the dates indicated below. Members responsible for the preparation of monographs are noted in the subject column:

DATE		SUBJECT	
Monday, 9 August	a.m.	Substantive Assumptions	25X1A
	p.m.	Organization and Production of Intelligence ([])	
Tuesday, 10 August	a.m.	ADP ([])	25X1A
	p.m.	Early Warning ([])	25X
Wednesday, 11 August	a.m.	R&D ([])	25X1A
	p.m.	Integrated Systems Analysis (Mr. [])	25X1A
Thursday, 12 August	a.m.	Personnel and Training ([])	25X1A
	p.m.	Twenty-four-hour Current Intelligence ([])	25X1A
Friday, 13 August	a.m.	Overflight Reconnaissance ([])	25X1A

2. [] paper (PG-D-9), which is attached, will be discussed at the meeting Monday afternoon. Members listed above who complete their monographs before the due meeting date should forward copies to the Secretariat for distribution to the Planning Group. If the monographs are not available prior to the due date, they will be circulated to the members at the time of the meeting.

[]
Executive Secretary

Attachment

S-E-C-R-E-T

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16 July 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Revised Briefing Notice

1. The following briefings will take place in Room [] on the dates indicated:

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SUBJECT

DATE AND TIME

Personal []	Monday, 19 July, 1000-1100
Agency Medical Support (Dr. Tietjen)	Monday, 19 July, 1100-1200
Clandestine Activities -- Middle East (Mr. Critchfield)	Tuesday, 20 July, 1430-1530

2. Tentative dates for other briefings are as follows:

Clandestine Activities -- Far East (Mr. Colby)	Thursday, 22 July
Clandestine Activities -- USSR ([])	Thursday, 22 July
Training (Mr. Baird) (This briefing was originally scheduled for Wednesday, 21 July.)	Tuesday, 27 July, 1500-1600

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Executive Secretary

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14 July 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Revised Briefing Notice

1. The following briefings will take place in Room [] on the dates indicated:

<u>SUBJECT</u>	<u>DATE AND TIME</u>
NPIC (Messrs. [])	Thursday, 15 Jul, 1430
Personnel ([])	Monday, 19 Jul, 1500
Training (Mr. Baird)	Wednesday, 21 Jul, 1500

2. Briefings by the Clandestine Services on the Far East, USSR, and the Middle East will be scheduled sometime during the week of 18 July.

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Executive Secretary

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12 July 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Revised Briefing Notice

The following briefings will take place in Room
on the dates indicated:

SUBJECT

DATE AND TIME

~~Clandestine Activities - Far East -- Thursday, 15 July, 1430~~
~~Mr. Colby~~ *Cancelled 13 Jul - to be rescheduled.*

Personnel --

Monday, 19 July, 1000

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Executive Secretary

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8 July 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Revised Briefing Notes

SUBJECT

DATE AND TIME

25X1A

Comm ([redacted])

Thursday - 8 July - 1400

25X1A

Polygraph ([redacted])

Thursday - 8 July - 1500

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Early Warning ([redacted])

Monday - 12 July - 0930

25X1A

SUBJECT ([redacted])

Monday - 12 July - 1030

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Photo Reconnaissance ([redacted])

Monday - 12 July - 1400

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ELITE ([redacted])

Monday - 12 July - 1500

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Executive Summary

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[Redacted]

6 July 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Revised Briefing Notice

	<u>SUBJECT</u>	<u>DATE AND TIME</u>
25X1A	ADF (Mr. Becker)	Wednesday - 7 July - 1430
	Casino ([Redacted])	Thursday - 8 July - 1400
25X1A	Polygraph ([Redacted])	Thursday - 8 July - 1500
25X1	Early Warning ([Redacted])	Monday - 12 July - 0930
25X1A	SECRET ([Redacted])	Monday - 12 July - 1030

[Redacted]

Executive Secretary

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~~S-E-C-R-E-T~~

[Redacted]

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1 July 1965

MEMORANDUM FOR: Planning Group

SUBJECT : Briefing Notice

The following briefings on selected Agency activities will be conducted for members of the Planning Group on the dates indicated. You will be advised of the room number prior to each briefing.

	<u>SUBJECT</u>	<u>DATE AND TIME</u>
25X1A	ADP (Mr. Becker)	8 July - 0930
	Communications [redacted]	8 July - 1400
X1	Early Warning [redacted]	12 July - 0930
25X1A	SIGINT (M [redacted])	12 July - 1430

[redacted]
Executive Secretary

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